

# PROBATION DEPARTMENT



**ANNUAL REPORT**  
FOR  
FISCAL YEAR  
2003/2004

*Let no one be discouraged by the belief that there is nothing one person can do against the enormous array of the world's ills, misery, ignorance, and violence.*

*Few will have the greatness to bend history, but each of us can work to change a small portion of events. And in the total of all those acts will be written the history of a generation.*

*Robert Francis Kennedy*

# MERCED COUNTY PROBATION DEPARTMENT

## MISSION STATEMENT

We administer corrective services that hold offenders accountable for their behavior, and provide rehabilitative services in order to strengthen and protect our community.



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**MERCED COUNTY  
BOARD OF SUPERVISORS**

Deidre Kelsey, Chairperson  
District 4

Gloria Keene  
District 1

Kathleen Crookham  
District 2

Mike Nelson  
District 3

Jerald O'Banion  
District 5

Demitrios Tatum  
County Executive Officer

## **JUDGES OF THE SUPERIOR COURT**

Honorable Frank Dougherty  
Presiding Judge

Honorable Hugh M. Flanagan

Honorable Gerald Hansen

Honorable John D. Kirihara

Honorable Robert D. Quall

### **Commissioners**

Thomas S. Burr - Juvenile Court

Ralph J. Cook – Superior Court

Gerald W. Corman - Family Law Court

Harry Jacobs - Superior Court

## JUVENILE JUSTICE/DELINQUENCY PREVENTION COMMISSION

Shirley Olson, Chairperson  
Livingston/Delhi

Don Boehm  
Merced

Denard Davis  
Merced

Vacancy  
Merced

Kathy Garibay  
Dos Palos

Noah P. Lor  
Merced

Leon Martinez  
Atwater

Jan Sherwood  
Los Banos

Evelia Snelling, Vice Chairperson  
Merced

Youth Commissioners:

Stacy Brehm - Los Banos

Nathan Sehi - Delhi

Joseph Salcido - Planada



**MERCED COUNTY  
PROBATION DEPARTMENT STAFF\***

William H. Davidson  
Chief Probation Officer

Wendy Eagle  
Secretary

**ADMINISTRATIVE SERVICES**

Pat Highlander  
Division Director

Janice Morse  
Staff Services Analyst

Raquel Velasquez  
Account Clerk

Sandy Boten  
Supervising Legal Clerk

**JUVENILE DIVISION**

Judy LaSalle  
Division Director

Lisa Maples  
Supervising Probation Officer

Zachary Robertson  
Supervision Probation Officer

Lisa Turner  
Supervising Probation Officer

**ADULT DIVISION**

Jeff Kettering  
Division Director

Michael Parker  
Supervising Probation Officer

James Rochester  
Supervising Probation Officer

Jim Callentine  
Court & Hearing Officer

**SUPPORT STAFF**

Brownie Borrink  
Betty Clay  
Sharyl Elgin  
Misty Goddard  
Marlene Hagerman  
Jeanette Hupp  
Tara Parsley  
Irma Pierce  
Bettie Preastly  
Annaket Saechao  
Patricia Warkentin  
Janet Warren  
Kim Yanez

**DEPUTY PROBATION OFFICERS**

Patrick Bradley  
Connie Colburn  
Celia Cisneros  
Karla Drayton  
Myra Ferrer  
Barbara Glaze  
Stacey Harr  
Chris Henn  
Shoua Her  
Jerry Howard  
Robin Huff  
Jennifer Madkins  
Juan Maldonado  
Pam McClain  
Dwayne McCoy  
Mary McWatters  
Lori Minor  
Mary Ann Navarra  
Elizabeth Plascencia  
Marcelino Plascencia  
Nancy Silva  
Kalisa Tresos  
Diane Vergara

**DEPUTY PROBATION OFFICERS**

Greg Banda  
John Carlisle  
Dale DeBolt  
Julie Horal  
Robert Jenkins  
Penny Miller  
Jon Mognis  
Reynaldo Morelos  
Kua Mua  
Moses Nelson  
Lance Price  
David Rodrigues  
Cynthia Spencer  
Victoria Vega  
E. Darlene Wolfe

**PROBATION ASSISTANT**

Debbie Mason

**PROBATION ASSISTANTS**

Kim Carter  
Natalie Conway

**IRIS GARRETT JUVENILE JUSTICE CORRECTIONAL COMPLEX**

Franz Moosbauer  
Division Director

Tina Anderson  
Probation Program Manager

Joe Frontella  
Probation Program Manager

Martha Flores  
Supervising Juvenile Institutions Officer

Rosa Ramirez  
Supervising Juvenile Institutions Officer

Mary Straughter  
Supervising Juvenile Institutions Officer

Jason Struble  
Supervising Juvenile Institutions Officer

Riley Talford  
Supervising Juvenile Institutions Officer

**JUVENILE INSTITUTIONS OFFICERS**

Leroy Alford  
Benigno Alvarez  
Maria Alvarez  
Gerardo Andrade  
Teresa Anzaldua  
Armando Arceo  
Tabjit Bains  
Chris Boehm  
Larry Carruth  
Kelli Davey  
Denise Duran  
Jamie Eskue  
Pablo Flores  
Jesse Fonseca  
Kenneth Forbus  
Eddie Hazel  
Eddie Hernandez  
Jerry Horton

Van Jamison  
Jennifer Jones  
Dionne Loera  
Velinda Moore  
Phoua Moua  
Cuauhtemoc Oliveros  
Jose Pacheco  
Zachary Perryman  
Ramon Plascencia  
Jesus Quiralte  
Arnulfo Rocha  
Veronica Rodriguez  
Jeffery Saechao  
Jose Salgado  
Renee Sanchez  
Jaclyn Valenzuela  
Summer Young

**SUPPORT STAFF**

Terri Jeppesen  
Hortencia Ortiz

**SECURITY SYSTEMS OPERATORS**

Salvino Alejo  
Elizabeth Bell  
J L Brownfield  
Jackie Gutierrez  
Chris Kemper  
Jerald Phelps  
Albert Serna

**MERCED COUNTY  
PROBATION DEPARTMENT EXTRA HELP & OTHER EMPLOYEES**

**PROBATION**

**Supervising Probation Officer**

Lew Braxton  
Tom Ferrari  
Mike Foster  
Jerry Haywood

**Deputy Probation Officer III**

Dennis Heppner  
Gerry Roberts

**Extra Help Support Staff**

Carolina Castro  
Joyce Orrock

**JUVENILE JUSTICE CENTER**

**Juvenile Institutions Officer II**

Elsa Castanon  
Vince Mirabal  
Jose Serena Jr.

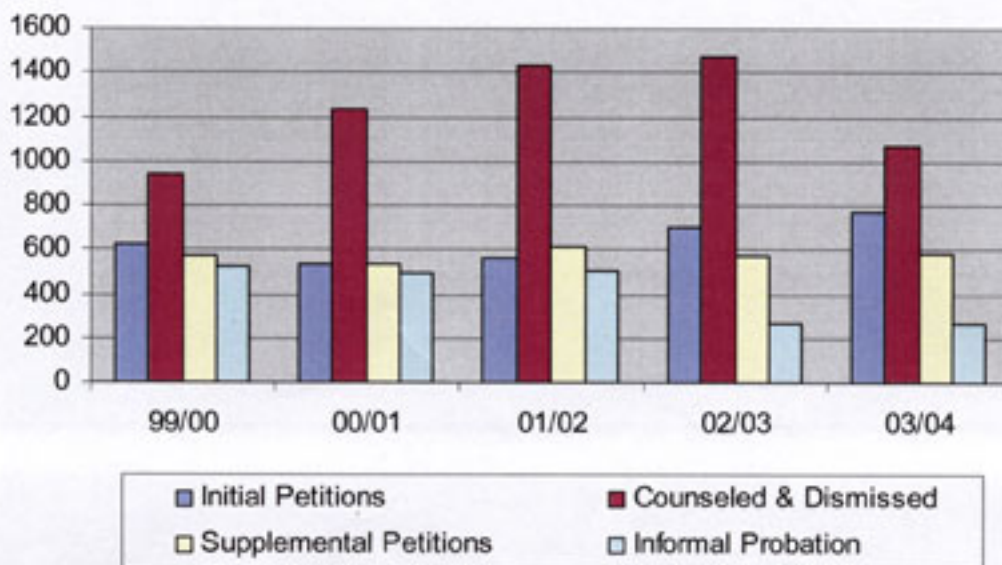
**Juvenile Institutions Officer I**

Billy Bush  
John Castellanos Jr.  
Jaron DeBruin  
Jorge Dominguez  
Jared Enos  
Tasesa Foumai  
Adam Lawrence  
Brett Melgoza  
Robert Miramontes  
Patricia Reynozo  
Serena Tucker

**JUVENILE INTAKE  
AND  
COURT ACTIVITY**

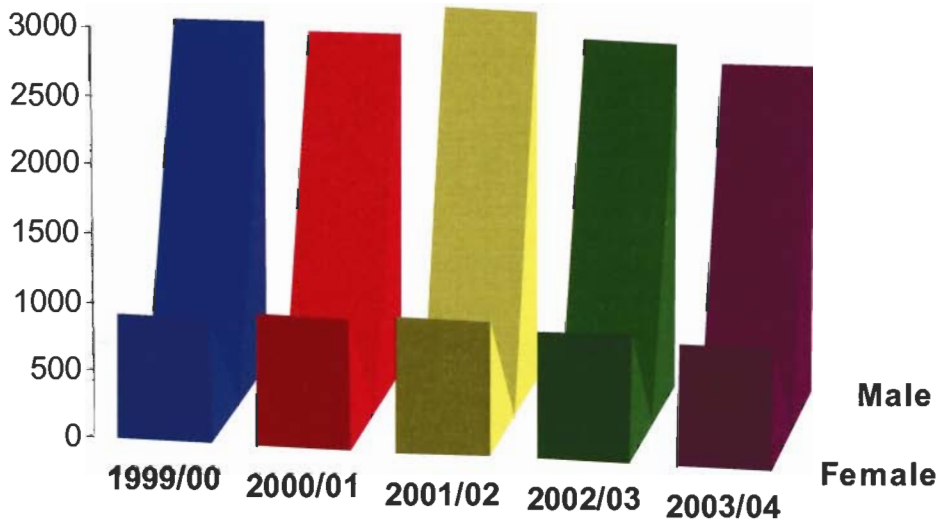
**JUVENILE REFERRALS AND INTAKE DISPOSITIONS  
1999 - 2004**

	<u>99/00</u>	<u>00/01</u>	<u>01/02</u>	<u>02/03</u>	<u>03/04</u>
Total Juvenile Referrals (Excluding Traffic Violations)	3957	3518	3754	3519	3346
Initial Petitions	620	534	565	702	774
Male	500	420	456	576	615
Female	120	114	109	126	159
601 W&I	4	2	0	1	1
602 W&I	616	532	565	701	773
Supplemental/Subsequent Petitions	577	538	614	570	582
Male	490	449	510	478	474
Female	87	89	104	92	108
601 W&I	7	3	8	3	8
602 W&I	570	535	606	567	574
Counseled & Dismissed	934	1234	1432	1467	1071
Dismissed by D.A. - Lack of Evidence	249	197	190	127	183
Referred to Supervision	3	0	0	1	0
Referred to Other Agencies	553	455	384	320	424
Informal Probation	525	491	508	267	264
Court Transfers	35	47	38	37	17
Investigations for Other Jurisdictions	3	3	4	5	7
Civil Court Referrals (Stepparent Adoptions, Divorce Custody, Marriage Consents, etc.)	18	19	19	23	24
Court Reviews	440	472	817	740	544



**TOTAL REFERRALS BY SEX**  
**(Excluding Civil Referrals, Traffic Violations,**  
**Court Reviews, Investigations for Other Jurisdictions)**

	<u>1999/00</u>	<u>2000/01</u>	<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>
Male	2582 (73.9%)	2533 (72.5%)	2745 (73.6%)	2551 (73.1%)	2420 (73%)
Female	914 (26.1%)	963 (27.5%)	986 (26.4%)	940 (26.9%)	895 (27%)





**REASON FOR REFERRAL  
IN 15 SELECTED CATEGORIES  
1999 - 2004**

<b><u>Offense</u></b>	<b><u>1999/00</u></b>	<b><u>2000/01</u></b>	<b><u>2001/02</u></b>	<b><u>2002/03</u></b>	<b><u>2003/04</u></b>
601 W&I (Truancy, Curfew, Incurribility, Runaways)	605	482	529	200	218
Disturbing the Peace	177	212	206	186	135
Liquor-Related Violations (Drunk in Public, Possession, Drunk Driving)	175	149	178	163	162
Substance Abuse Violations	244	230	253	215	224
Marijuana	177	152	160	141	155
Other Controlled Substances	67	78	93	74	69
Malicious Mischief	154	154	128	187	153
Forgery (Including Passing, Possession of Bad Checks)	11	9	8	10	10
Receiving Stolen Property	52	75	76	90	62
Theft (Excluding Auto)	265	274	238	269	223
Auto Theft (Including Joyriding)	64	54	51	63	55
Burglary and Attempted Burglary	224	200	165	156	196
Misdemeanor Assault/Battery	56	273	339	296	328
Felony Assault	98	81	90	74	104
Robbery	15	13	17	13	11
Sex Offenses	50	22	33	47	41
Violation of Probation	285	307	461	346	372

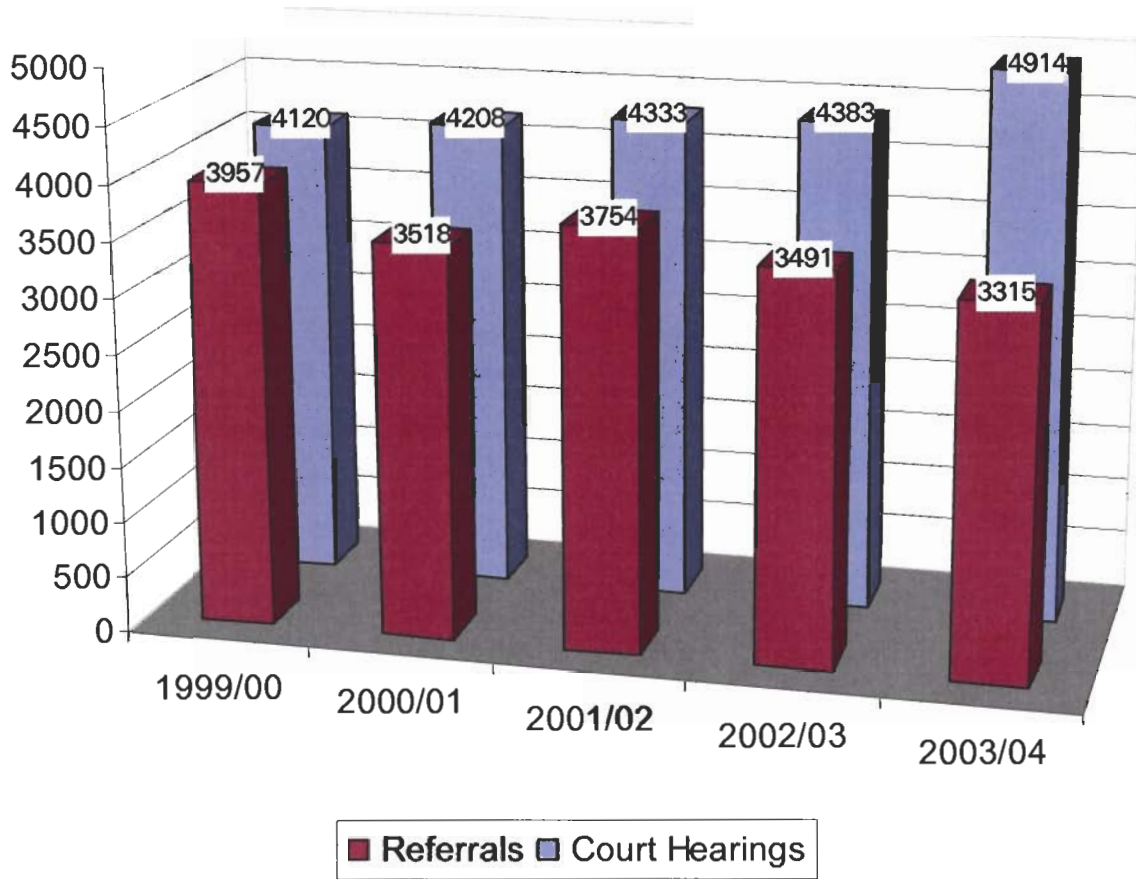


**JUVENILE COURT ACTIVITY SUMMARY  
1999 - 2004**

	<u>1999/00</u>	<u>2000/01</u>	<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>
Regular Hearings (Jurisdictional/ Dispositional -Excluding Detention & Ex Parte Hearings	4120	4208	4333	4383	4914
Detention Hearings (Includes Detention/Jurisdictional)	598	519	715	847	804
Detained	330	292	381	489	291
Released Outright	172	127	199	199	84
Released Home Supervision	96	100	135	159	172
Ex Parte Hearings	845	798	738	628	625
Represented by Counsel (All Hearings)	5835	5780	6062	6461	* 4548
Contested Hearings	272	255	276	279	820
Dismissals	258	341	314	417	457
Transfers-Out to Other Counties	47	52	83	83	54
Transfers-In from Other Counties	72	81	153	93	109
Deferred Entry of Judgment	n/a	5	34	26	70
Six-Month Court Probation	56	66	73	87	129
Adjudged Ward	340	341	298	341	319
Continued Wardship	491	458	506	479	461
Juvenile Hall Commitments	568	604	630	672	590
Private Placements	111	97	60	69	49
County Camp Placements	9	5	23	21	23
CYA Commitments	42	59	72	52	52
Remanded to Adult Court	6	4	0	1	19
Expungements (Juvenile Records Sealed)	12	8	40	40	52

\* A change in how the statistics were calculated during this fiscal year makes some numbers higher or lower than previous years. The current method of capturing statistics is a more accurate representation of what occurred during the Juvenile Court processes.

# REFERRALS VS COURT HEARINGS 1999-2004

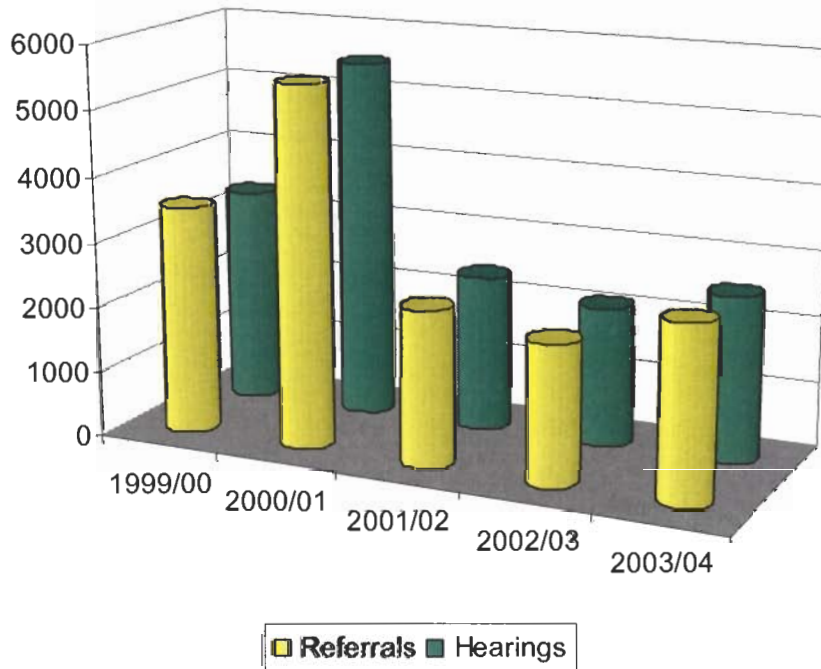


# JUVENILE TRAFFIC ACTIVITY

**JUVENILE TRAFFIC ACTIVITY SUMMARY  
REFERRALS AND HEARINGS  
1999 - 2004**

	<u>1999/00</u>	<u>2000/01</u> <sup>1</sup>	<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>
County-Wide Juvenile Traffic Referrals	3510	5526	2389	2130	2670
Hearings by Traffic Officers	3325	5517	2389	2130	2543
Contested Hearings:					
by Juvenile Court	29	104	5	20	20
by Traffic Officers	62	23	20	63	76

**JUVENILE TRAFFIC ACTIVITY SUMMARY  
SOURCE OF CITATIONS  
1999 - 2004**



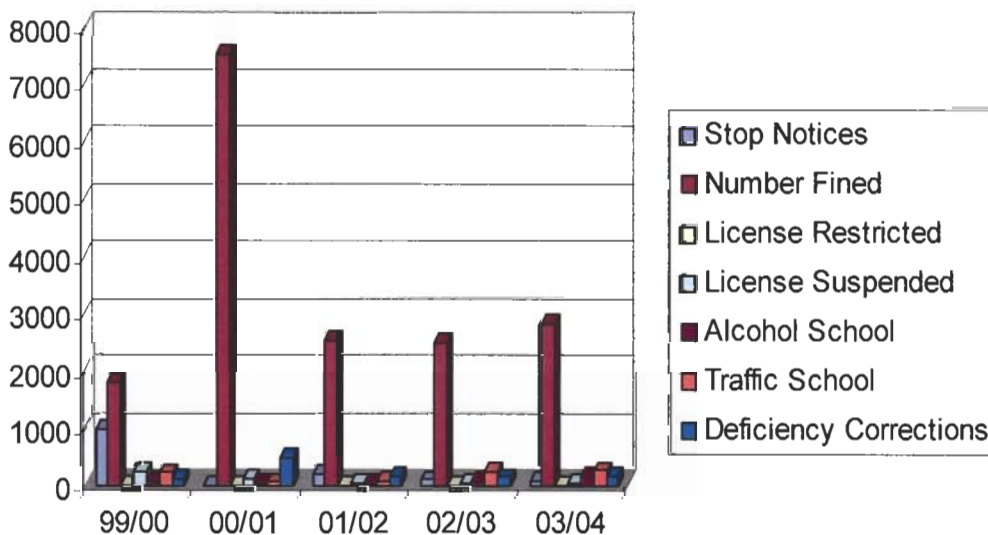
<sup>1</sup>The numbers are artificially high this fiscal year due to efforts to clear a backlog of cases from prior years.



**JUVENILE TRAFFIC ACTIVITY SUMMARY  
DISPOSITIONS  
1999-2004**

	<u>1999/00</u>	<u>2000/01</u> <sup>2</sup>	<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>
Citations not Sustained	1	0	0	0	0
Transfers to Other Counties	185	9	0	56	127
Rescheduled	96	45	59	110	226
Stop Notices to DMV	974	1	202	95	74
Deficiency Corrections	110	471	163	139	159
Dismissed (Without Abstract)	187	1158	505	448	566
Reprimanded (Abstract Sent)	0	4	0	0	0
Number Fined	1796	7513	2815	2482	2823
Suspended Fines	37	0	0	11	5
License Restricted	4	1	0	0	0
License Suspended	227	108	48	36	24
Bicycle School	0	0	0	0	0
Alcohol School	69	44	41	62	151
Traffic School	220	59	61	237	262
Juvenile Work Program	0	0	0	0	0
Other	158	86	43	52	115

Total Fines and Penalty Assessments Collected	\$106,869	\$136,917	\$82,257	\$111,996	\$133,278
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<sup>2</sup> The automated Juvenile Traffic program was modified early in fiscal year 2000/2001. As statistics were being compiled for this report it was discovered that not all data was appropriately captured. Therefore, fiscal year 2000/2001 may not be completely accurate. Corrections to the system were made to ensure proper data collection from fiscal year 2001/2002 and forward.

# JUVENILE HALL ACTIVITY

**REPORT OF JUVENILE HALL ADMISSIONS AND DEPARTURES  
2003-2004**

<b>Population Movement:</b>	<b><u>Total</u></b>	<b><u>Male</u></b>	<b><u>Female</u></b>
Admissions to Juvenile Hall	1424	1148	276
Departures from Juvenile Hall	1428	1153	275
Child-Care Days	15891		
Average Daily Population	43.41		
Average Length of Stay	10.83		

**Admissions to Juvenile Hall - By Gender and Reason for Admission**

<b>Reason For Detention</b>	<b><u>Total</u></b>	<b><u>Male</u></b>	<b><u>Female</u></b>
Homicide	6	6	0
Robbery	14	12	2
Assault With a Deadly Weapon	69	60	9
Assault/Battery	129	101	28
Possession of Weapons/Brandishing	43	41	2
Burglary	64	58	6
Grand Theft/Theft	26	20	6
Receiving Stolen Property	7	6	1
Auto Theft	25	15	10
Joyriding	1	0	1
Malicious Mischief	1	0	1
Forgery and Checks	4	2	2
Arson	4	2	2
Rape (forcible)	3	3	0
Other Sex Offenses	12	12	0
Glue Sniffing	0	0	0
Marijuana	18	16	2
Dangerous Drugs/Narcotics	37	31	6
Liquor Laws and Drunk	12	10	2
Drunk Driving	2	2	0
Hit and Run	2	1	1
Traffic Violations	5	5	0
Disturbing the Peace	7	4	3



**REPORT OF JUVENILE HALL ADMISSIONS AND DEPARTURES**  
**Admissions to Juvenile Hall-By Gender and Reason for Admission (Continued)**

<b>Reason For Detention</b>	<b><u>Total</u></b>	<b><u>Male</u></b>	<b><u>Female</u></b>
Immigration*	0	0	0
Violation of Home Supervision	3	3	0
Violation of a Court Order/Violation of Probation	95	79	16
Bench Warrant	197	151	46
Placement Failure	15	9	6
Change of Placement	0	0	0
Awaiting Institutional Delivery	1	1	0
Courtesy Holds - Contract Services	3	3	0
Court Commitments	171	142	29
Suspended Time Commitments	0	0	0
601	34	11	23
All Other Reasons	283	224	59
Temporary Release	<u>116</u>	<u>102</u>	<u>14</u>
<b>TOTALS</b>	<b>1424</b>	<b>1148</b>	<b>276</b>

\*Minors in this category were initially arrested for separate unrelated offenses and were subsequently held for determination of status by the U.S. Border Patrol.

These statistics reflect the one most serious charge for which a minor is admitted to the Juvenile Hall rather than all charges a minor may be admitted for on a single admission.

**JUVENILE HALL ACTIVITY SUMMARY  
1999-2004**

	<u>1999/00</u>	<u>2000/01</u>	<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>
<b>ADMISSIONS:</b>	2293	1559	1509	1395	1424
Male	1876	1252	1224	1138	1148
Female	417	307	285	257	276
Average Daily Population	43.67	44.6	42.32	42.86	43.41
Child-Care Days (3 meals equals 1 child-care day)	15984	16280	15451	15645	15891
Average Length of Stay	6.83	10.15	9.92	10.86	10.83
 <b>COMMITMENTS:</b>	 340	 282	 287	 237	 171
Male	307	232	243	216	142
Female	33	50	44	21	29
Total Days Served	4090	3524	2157	1680	1325
Average Length of Stay	12.0	12.49	7.5	7.1	7.8



**ADULT INTAKE  
AND  
COURT ACTIVITY**

**ADULT INTAKE  
FY 2003-2004**

**COURT REFERRALS: 1693**  
**PROBATION REPORTS 1538**  
**COURT DISPOSITIONS: 1913**

**FORMAL PROBATION 1227**  
 With Jail 1070  
 With Fine 1216  
 With Restitution 270

**PROBATION DENIED 516**  
 Jail 0  
 CYA 3  
 CDC 510  
 Other 3

**CONDITIONAL/REVOCABLE 25**  
**RELEASE 22**  
 With Jail 24  
 With Fine 5  
 With Restitution

**PROCEEDINGS SUSPENDED 145**  
 1203.03 PC (90 day Diagnosis) 3  
 C.R.C (Drug Addiction) 1  
 288.1 PC (Doctor's Reports) 0  
 FTA Bench Warrant 141  
 Other 0

**PROBATION REVOKED 734**  
 Jail 6  
 CDC/CYA 302  
 CRC 2  
 Bench Warrants Issued 424  
 Other 0

**REINSTATED AFTER 694**  
**REVOCAION 108**  
 Extended 108  
 Jail 347  
 Fine/Restitution 0  
 Converted 46  
 Miscellaneous Orders 287

**PROBATION MODIFIED 29**  
 Extended 0  
 Terminated 28  
 Jail 0  
 Converted 1  
 Restitution 0  
 Miscellaneous Orders 0

**TOTAL CLOSED 1166**  
 Expirations 340  
 Terminations 826





# **SUPERVISION**

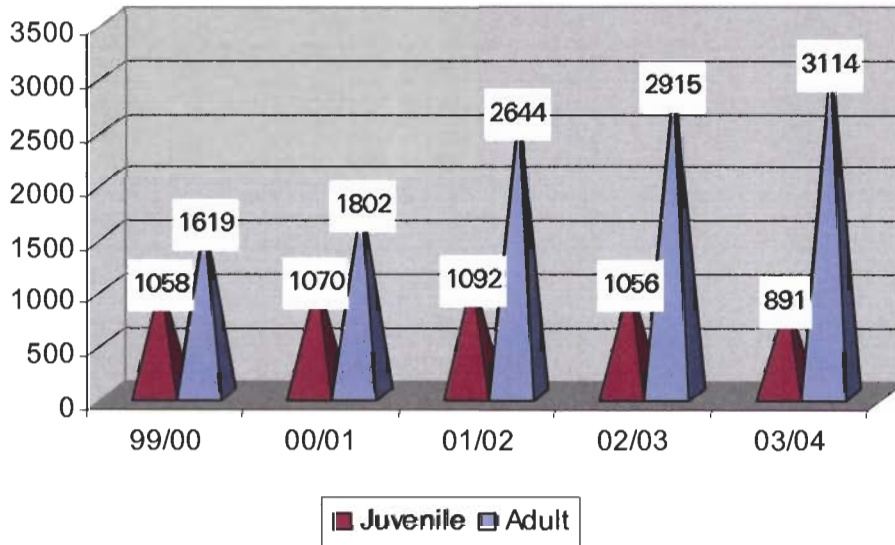


## SUPERVISION

On June 30, 2004, the number of persons under active probation supervision in Merced County totaled 4005. Of this caseload, 3114 were adults and 891 were juveniles.

	<u>1999/00</u>	<u>2000/01</u>	<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>
<b>Supervision Caseload:</b>					
Adult	1619	1802	2644*	2915*	3114*
Juvenile	1058	1070	1092	1056	891
<b>TOTAL</b>	<b>2677</b>	<b>2872</b>	<b>3736</b>	<b>3971</b>	<b>4005</b>

\*Proposition 36 has impacted the number of adults referred to Probation. Conditional Revocable Release numbers were not included in years 1999/00 and 2000/01.



**ADULT  
SUPERVISION CASELOAD  
1999-2004**

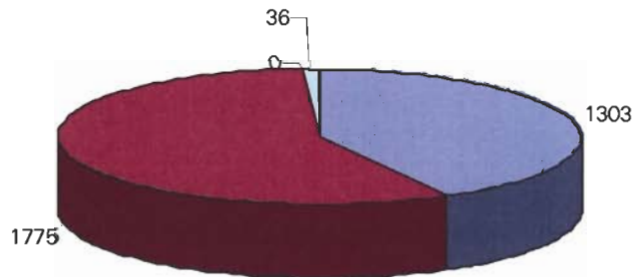
	<u>1999/00</u>	<u>2000/01</u>	<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>
Regular Supervision	846	941	1413	1179	1303
Banked Caseload*	648	683	1020	1539	1775
Family Violence Supervision***	0	36	41	31	36
DUI Supervision ****	125	142	170	166	0
<b>TOTAL</b>	<b>1619</b>	<b>1802</b>	<b>2644</b>	<b>2915</b>	<b>3114</b>

\* Caseload separated and identified Banked (unsupervised) during 1998.

\*\*\*1998/99 Program funding ended, 2000/01 Program funding restored

\*\*\*\*Program began in fiscal year 1999/00. Funding eliminated 5-03.

**FY 2003/04**





# **PROGRAMS**

## **JUVENILE HALL GROUP**

The Juvenile Hall Group Program is designed to help incarcerated juveniles deal with detention-related problems and to educate them about the juvenile justice system. The Juvenile Hall Group Program was initiated in 1979 when it became evident incarcerated juveniles could benefit from a forum for sharing information.

This program is facilitated by Juvenile Hall personnel. The program is held approximately weekly by a Juvenile Institutions Officer. It not only deals with the topics indicated above, but also includes a general orientation to the Juvenile Hall program, Juvenile Hall rules of conduct, the Juvenile Hall Responsible Behavior Program, and the Juvenile Hall grievance program. The program provides direct information and responds to those topics for which information is requested.

## **VOLUNTEERS IN PROBATION**

The Volunteers in Probation (VIP) program had its beginning in 1972 and was initiated for the purpose of utilizing volunteer assistance in the management of Probation and Juvenile Hall populations. Awareness of the program is gained through college classes and by way of people talking with people. The number of volunteers in probation totaled five (5) in fiscal year 2003/04. The volunteers contributed approximately 101.1 hours per month in support services, intake/investigation services, supervision services, juvenile traffic services, and juvenile hall services. A total of 505.5 hours were donated during fiscal year 03/04.

Following is a list of those persons who generously contributed their services during the year:

Juan Aguilar  
Veronica Aguilera  
Miarbel Garibay  
Maricela Gutierrez  
Lee Lor

In fiscal year 2004/2005, the AA and Alateen programs will get started at the New Iris Garrett Juvenile Justice Complex. These programs will add approximately 4 to 6 new volunteers to the volunteer program.

## **YOUTH ACCOUNTABILITY BOARD (Y.A.B.)**

The Youth Accountability Board (YAB) was formed in 1995 by a group of local citizens who wanted to volunteer their time and energy to make an impact on the soaring juvenile crime rate. It was their hope by intervening in the lives of first-time offenders they might hold the minors accountable for their illegal behavior and offer support to their parents/guardians, thereby strengthening the family and community.

Juveniles referred to the Probation Department for first-time minor offenses can be diverted to the Youth Accountability Board. The minor and his/her parents/guardians meet with a YAB Social Investigator, who obtains pertinent information regarding the minor and the home/school/community situation. The family later appears before a panel of community volunteers, who hear the matter and form an appropriate contract for the juvenile. If the juvenile complies, the matter is dismissed and the record purged. If the minor fails to follow-through with the contract, the matter is returned to the Probation Department.

Panels meet once a month and hear several cases at each meeting. A Deputy Probation Officer is present at the hearings, acting as an advisor. The Youth Accountability Board membership meets every month, to share information and set policies and procedures. A newsletter is distributed to the membership.

During fiscal year 1999/00, the Board expanded a panel into the west side community of Dos Palos and continued it's Merced, Atwater, Livingston and Winton panels. During fiscal year 2000/01 another panel was established in Merced. During fiscal year 2002/03 a panel was established in the City of Los Banos. It is the goal of the department to begin a second panel in Los Banos and one in Delhi during the next fiscal year.

The number of trained community volunteers in the Youth Accountability Board totaled 103 at the end of fiscal year 2003/04. The volunteers contributed approximately 143.6 hours per month. A total of 1723 hours were donated during fiscal year 2003/04.

The total number of referrals to the Youth Accountability Board since it began is 1268.

**YOUTH ACCOUNTABILITY BOARD ACTIVITY  
1999 - 2004**

	<u>1999/00</u>	<u>2000/01</u>	<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>
Referrals	179	197	165 *	169	159
Success	93	138	135	139	143
Failures	38	23	18	13	12
Success Rate	71%	70%	88%	91%	92%

\* 12 not completed/reported

**YOUTH ACCOUNTABILITY BOARD VOLUNTEERS  
As of June 30, 2004**

David Acosta	Cupie Freel	Gleneda Muralt
Genevieve Adan (Jones)	Janie Garcia	Max Muralt
Steve Allen	Maria Garcia	Claudia Naasz
John Anderson	Charles Galatro	Shirley Napolitano
Charlene Armstrong	Victoria Garza	Tom Neeb
Glenn Arnold	Donald Goin	Anne Nevins
Nancy Arnold	Ralph Gomez	Jim Newhoff
Rosa Lina Avila	Marie Gonzalez	Juan Nuno
Janice Baffunno	Elizabeth Guerrero	Isabel O'Bannon
Bobbie Baker	Patricia Hardgrave	Shirley Olson
David Baker	Bob Harmon	Giselle Perez
Albert Baptista	David Harrison	Debrah Petersen
Victor Barcelo	Bob Heitman	Johnny Resendez
Della Bega	Kathy Hill	Gilbert Rios
Barbara Bienes	Stefanie Hiser	Barney Rivera
Velma Bisordi	Eshara Ho	Esther Rodriguez
Artis Lee Blackshire	Bob Hobbs	Marlese Roton
Chris Boehm	Cookie Ivey	Shirley Smith
Nadin Bye	Herbert Jamero	Maria Snell
Bill Camp	Luna Jamero	Vanessa Solis
Marijane Camp	Irma Janzen	Loretta Spence
Pamela Campbell	Gustav Jimenez-Fregoso	Geri Stewart
Ruben Carrillo	Martha Kelly	Diana Strickland
Alicia Castaneda	Michael Larson	Gloria Torres
Carolyn Castillo	Patricia Leisman	Paula Torres
Carolina Castro	Judy Marie Leufgen	Bill Turpin
Galen Chastain	Ken Leufgen	Phyllis Turpin
Lynn Collins	Roger Longo	Carmen Uribe
Leann Croker	Tina Longo	Eduardo Valencia
Flora Cromwell	Manuel Lozano	Nellie Venegas
Dot Dame	Ailene Mack	Erosmo Viveros
Gardner Dame	Edna Mason	Elizabeth Weigman
Monty Davenport	Bob Matthews	Richard Weigman
Renee Davenport	Marge McFadden	Jan Wilson
Lisa Davidson	Diane Mejia-Green	Philip Wilson
Gary Dusin	Sylvia Mendez	Mary Winton
Dulcia Erlene Elam	Cynthia Montoya	Deborah Wood
Cindy Enriquez	Pang Moua	Rene Zamora
Janice Epps	Al Mueller	
Bill Fishback	Jacqueline Mueller	



## **PARENT ACCOUNTABILITY BOARD (P.A.B.)**

In May of 2000, the Probation Department began a program designed to include parents in the rehabilitation of their delinquent children. All of the parents referred to this program are the parents of children in placements.

This program is an attempt by the Probation Department, the Juvenile Court, the District Attorney's office and volunteers from the community to address the parents' needs and responsibilities.

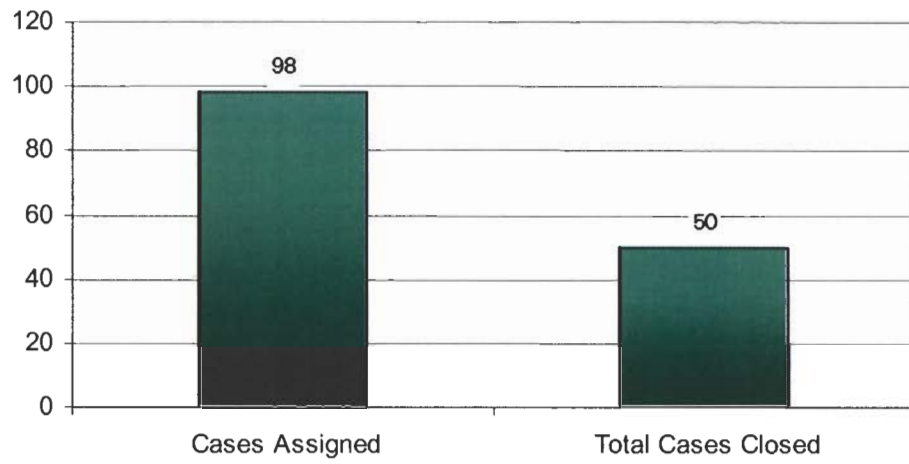
The primary purpose of the Parent Accountability Board is to provide assistance and guidelines to parents of wards who are in placement. These guidelines are provided in the form of orders of the Court which are given at the time the child is removed from the parents' home. Parents are also directed to appear before the Parent Accountability Board which reviews and reinforces the orders of the Court. Difficulties are discussed and the Board assists the parents in assessing and correcting problems which lead to the child's out-of-home placement. After the child returns home, the P.A.B. continues to work with the family in conjunction with the assigned Probation Officer to ensure that counseling and school attendance are maintained and that the parents are providing appropriate care and supervision to the child.

Each parent is scheduled for a review before the Juvenile Court at which time the Parent Accountability Board provides a written report to the Court regarding the parents' cooperation and progress. Parents who refuse to cooperate or who, by their actions, actually contribute to their child's failure, are referred to the District Attorney's office for possible charges. Those charges could be civil or criminal in nature.

There are currently three (3) P.A.B. panels operating; 2 in Merced and 1 in Winton. These three panels meet a total of three times per month. The volunteers for PAB have donated in excess of 568 hours during this past year.

	<u>2000/01</u>	<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>
Cases Assigned	83	106	47	98
Transferred to Other Counties	4	4	2	1
Referred to CYA	6	8	8	10
Referred to Boot Camp	2	5	1	7
Rescinded/Closed by Court	13	30	30	11
Referred to District Attorney	6	15	3	6

## Parent Accountability Board (P.A.B.)



## P.A.B. VOLUNTEERS

Nancy Arnold  
Don Boehm  
Alfred Fredette  
Charlie Galatro

Jill Mayer  
Al Mueller  
Carol Steinhaur  
Rene Zamora

## **JUVENILE WORK PROGRAM**

The Juvenile Work Program, for juvenile law violators, was initiated in January of 1976, with the passage of a resolution by the Board of Supervisors extending Workers' Compensation coverage to wards assigned to the Program. Workers' Compensation coverage was subsequently expanded to include juvenile traffic violators, informal probationers (including conditional dismissals) and six (6) month court probationers. Minors, in appropriate cases, are assigned to the Program as a condition of probation or dismissal, in lieu of court-ordered commitments to Juvenile Hall, traffic fines, or other dispositional alternatives. In some cases, this program is used in conjunction with these other dispositional alternatives.

In October of 1984, management of the program on the east side of the county (Merced and Atwater) was assumed by Juvenile Hall staff. Management of the program on the west side of the county remains the responsibility of the Los Banos branch office probation staff. Staff responsibility includes obtaining performance evaluations, briefing and instructing assignees and their parents regarding the program, and maintaining liaison with the public agencies which provide suitable work sites for juveniles assigned to the work program in Merced, Atwater, Los Banos, Dos Palos and Gustine. Direct field supervision of minors assigned to the program is provided by Juvenile Hall extra-help employees on weekends during the school year and, during the summer months, by both Juvenile Hall extra-help employees and personnel from the public agencies to which the minors are assigned for weekday work.





## CRISIS HOME PROGRAM

The Merced County Crisis Home Program is designed to provide contractual temporary shelter care for runaway/out-of-control minors coming within the provisions of Section 601 of the California Welfare and Institutions Code, pending return of such minors to the homes of their parents or guardians.

The operation of the Home between 1977 and 1981 was financed through an Office of Criminal Justice Planning grant. Upon expiration of grant funding on February 28, 1981, the program became fully reimbursable under the provisions of the State Justice System Subvention Program. With the State of California's budget "realignment" act of fiscal year 1991-92, this contract was provided for through "realignment" funds.

The department no longer operates a crisis home program because of low usage. The department has entered into an understanding with the Human Services Agency that allows the department to use a foster home when the need for this type of care occurs.

### CRISIS HOME ACTIVITY SUMMARY 1999-2004

	<u>1999/00</u>	<u>2000/01</u>	<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>
Placements	7	3	2	0	0
Male	3	2	0	0	0
Female	4	1	2	0	0
Runaways From Crisis Home	0	0	0	0	0
Average Length of Stay (Days)	3	.7	.6	0	0
Largest Number Simultaneously in Placement	3	1	1	0	0

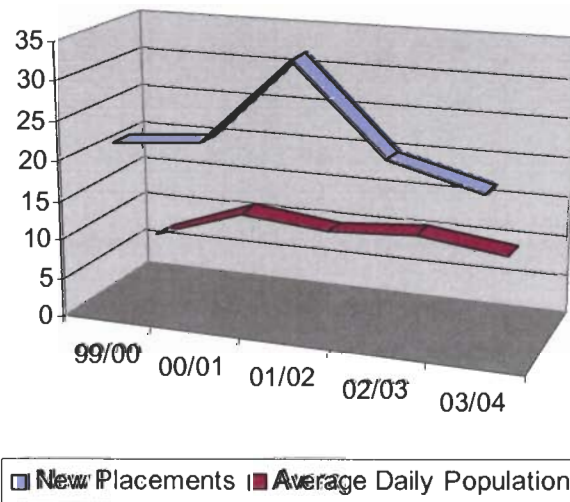
## PARTNERSHIP FOR ADOLESCENT SUCCESS (PAS)

In April 1993, the Probation Department in conjunction with the County Superintendent of Schools, County Mental Health Department and Private Industries Training Department, joined forces to provide an alternative program to out-of-county placement. Appropriate minors at risk for out-of-county placement are considered by each agency for the "Community School/Day Treatment Program" renamed "Adolescent Placement Program" in 1994 and "Partnership for Adolescent Success" in 1997. The program consists of four hours of school each day and Mental Health programs which included group and individual counseling, substance abuse education/counseling and job skills training each afternoon Monday through Friday. Minors placed in this program are transported to the program by county schools. When initially placed in the program, minors are placed on electronic monitors so close supervision can be afforded the minors while not involved in program activities during evening hours and on weekends. As a minor progresses through a four step program, monitoring is gradually reduced and in the fourth step eliminated.

\* Due to funding constraints, the Private Industry Training Department withdrew from the program in July of 1995.

### ADOLESCENT PLACEMENT PROGRAM ACTIVITY 1999-2004

	<u>1999/00</u>	<u>2000/01</u>	<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>
New Placements	22	23	34	23	20
Average Daily Population	7.1	10.9	9.8	10.6	9.1







## OUT-OF-HOME PLACEMENTS

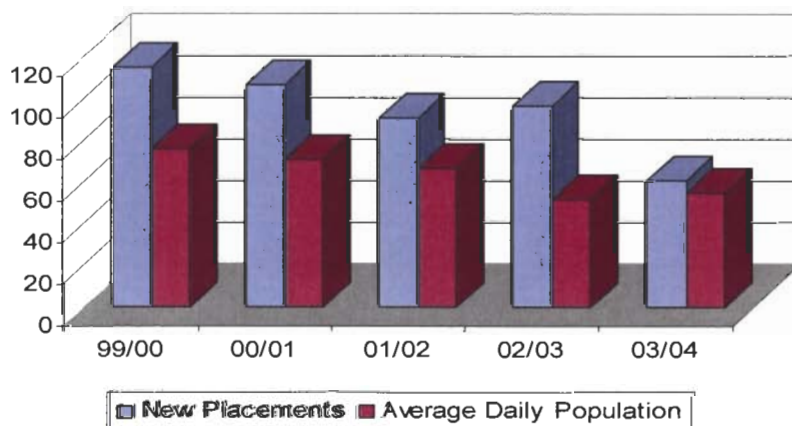
Out-of-home placement programs are an extension of local treatment resources for juveniles. During this past calendar year the Juvenile Court placed wards in private foster homes, group homes and treatment facilities throughout the State of California that could be paid for with AFDC funds. Depending on a placed minor's eligibility, county funds for private placement range from 40-60 percent. In 1997, a pilot project was developed between Human Services Agency and Probation Department to place minors in county operated facilities. Cost for placement of minors in county operated facilities are exclusively at county expense.

The Department continues to attempt to selectively place minors, who needed to be temporarily removed from their parents' custody, in facilities suitable to their treatment needs and maturity levels. Minors placed in out-of-home facilities have generally been those who have failed to adjust to local treatment, and appear not appropriate for commitment to the California Youth Authority.

State regulations require minors placed in AFDC supported facilities be visited and interviewed by representatives from placing agencies on a regular basis. These visits are made to ensure treatment programs are appropriate to the needs of the minors placed and the facilities and programs are maintained in accordance with department expectations and state-regulated treatment standards. Periodic visitations, as well as the return of placement failures, are among the responsibilities of the Department's two placement officers. The placement deputies are also responsible for intake, supplemental reports and reviews of those cases they supervise.

### OUT-OF-HOME PLACEMENT ACTIVITY SUMMARY 1999-2004

	<u>1999/00</u>	<u>2000/01</u>	<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>
New Placements	115	107	91	97	61
Average Daily Population					
Private Facilities	73	67	59	45	50
County Facilities	3	4	8	8	5





## **SUBSIDIZED PROGRAMS**

## **SPECIALIZED DRUG SUPERVISION PROGRAM**

In the latter part of fiscal year 1989-90, the State Office of Criminal Justice Planning offered to each county, within the State, a non-competitive grant to be used to combat drug abuse during fiscal year 1990-91. The parameters of the grant dictated that the monies would only be awarded for specific strategies, as outlined by the Office of Criminal Justice Planning, to cooperative ventures entered into by the county's law enforcement agencies, District Attorney's office and Probation Department.

Based on an agreement entered into by the agencies indicated above and with the limited funding available through OCJP, the District Attorney received one deputy district attorney position and the Probation Department received one deputy probation officer position. The District Attorney's office used their new position to provide for vertical prosecution of Merced/Mariposa Narcotics Task Force arrests. The Probation Department used the grant funded position to do specialized drug supervision of up to 30 probationers as outlined in the OCJP strategies. In the second, third, fourth, and fifth years of operation, a continued cooperative venture was maintained between the agencies involved with this program. With increased funding the District Attorney's office, during the second year, was able to add a paralegal position to help increase asset forfeiture activity in drug cases.

During the six, seventh and eighth year of operation, the Probation Department position was responsible for supervising a caseload of 15 probationers who were identified as having been involved, in some way, in the illicit drug subculture. In addition, the deputy assigned to this program acted as the department's liaison to the Merced/Mariposa Narcotics Task Force.

Since Fiscal Year 1998-99 the probation officer assigned to this project acts as the department's liaison to the Task Force. The probation officer is a full fledged agent of the Task Force investigating drug crimes throughout the County. The probation officer concentrates investigation efforts on those cases where probationers are involved.

## **STRENGTHEN & ALTER FAMILY ENVIRONMENTS (SAFE)**

In February of 1994, the Probation Department was funded for a deputy probation officer position by the District Attorney's Office. This position was funded with monies available through the District Attorney's Family Support Division incentive funds to do a pilot project that would assist children through reduction of domestic violence and crimes against children.

The program, initially named the "Child First Project" and later renamed "The Family Violence Project", allowed the District Attorney's office; besides using the available funds to support two Deputy District Attorney positions, an investigator and support staff, the ability to support a deputy probation officer.

This deputy probation officer was assigned the responsibility of supervising up to seventy cases on formal probation. These probationers on probation for crimes perpetrated against minors, primarily sex offenders, were afforded closer supervision than those probationers on a regular caseload.

In December of 1999, the source of funds became unavailable for the Family Violence Project. Since then, this agency has been successful in securing a grant to work with domestic violence offenders on probation.

The S.A.F.E. (Strengthen and Alter Family Environments) Program was implemented August 1, 2000. A probation officer was assigned to the caseload full time on October 1, 2000. The caseload was comprised initially of 26 cases, had 11 probationers who did not reside with the family and there were 40 children involved.

The probationers and families are assigned to this officer until their probation obligation has been fulfilled, no less than three years. Completions will come slowly as the probationer and family work through all the issues involved and participate in required counseling and classes. The officer is required to meet with her probationers once a week, twice at home during the month, once at the office and once by phone. The officer is also required to meet with the victims once per month, whether or not they are living with the probationer. Victims are referred to any and all services needed and probationers are assisted in obtaining a job.

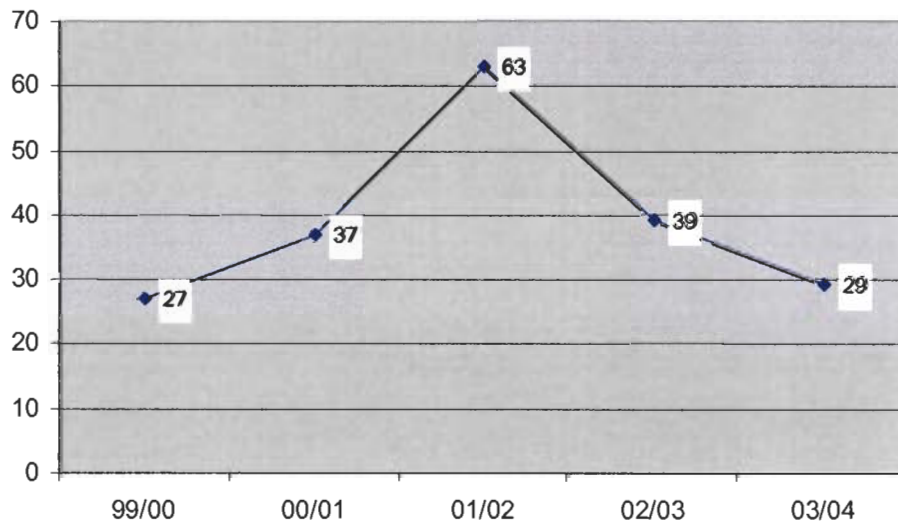
	<u>2000/01</u>	<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>
Caseload as of June 30th	36	41	31	36
Successful Completions	7	1	2	6

### 3015 JUVENILE SUPERVISION PROGRAM

In 1997, Merced County Department of Mental Health allocated funding to provide a probation officer position to supervise a caseload of juvenile probationers who were also receiving mental health treatment. This position works in tandem with the Partnership for Adolescent Success deputy. The probation officer assigned to this program is located at Department of Mental Health, allowing for coordinated efforts in treatment of high risk minors.

### 3015 JUVENILE SUPERVISION CASELOAD

	<u>1999/00</u>	<u>2000/01</u>	<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>
Caseload as of June 30 <sup>th</sup>	27	37	63	39	29



## JUVENILE JUSTICE CRIME PREVENTION ACT (JJCPA)

The Juvenile Justice Crime Prevention Act funds a Comprehensive Multi-agency Juvenile Justice Plan. According to the legislation, any implemented program would have to be based on a proven program which would offer control of juvenile crime and delinquency through prevention, intervention, suppression and/or incapacitation. On April 24, 2001, The Board of Supervisors approved the first Multi-agency Juvenile Justice plan comprised of three programs. Contracts were developed with the Cities of Merced and Los Banos and the Child Advocates of Merced County to provide services identified in the proposed programs.

This first program (COOL) was a collaborative effort with community law enforcement to suppress juvenile criminal behavior by providing intensive services to high-risk offenders and their families. The **Correcting Offender Outcomes Locally (COOL)** began in July 2001 with two police/probation teams providing non-conventional supervision of two juvenile caseloads – one in Merced and one in Los Banos. The Officers share case information and worked non-traditional hours as needed to increase visibility and effectiveness in the community. Housed and attached to local police departments, these two teams relied on the availability of patrol support and a network of round-the-clock surveillance and back-up from the police agencies involved in the project.

Caseloads as of June 30 <sup>th</sup>	<u>2001/02</u>	<u>2002/03</u>
Merced	40	10
Los Banos	29	65

The **Giving Responsibility to Adolescents to Develop Success (GRADS) Program**, a new iteration replacing COOL in fiscal year 2003/04, assigns probation officers to each high school in the County, using the Dos Palos Oro Loma School District Probation Officer model. By dedicating an officer to each high school we effect better supervision of juveniles, intercede in the lives of at-risk juveniles, partner with the schools and provide support through knowledge of that particular high school's needs and strengths.

The probation officer in each high school also partners with local law enforcement and becomes an active participant in the community. The program achieves County-wide probation supervision of probationers and wards who attend regular schools by partnering with the schools to provide appropriate and consistent services to the juveniles and their families. Six probation officers are assigned to various high schools throughout the County to work extensively with probationers and wards who attend each campus and their affiliate "feeder" schools.

A probation assistant carries out supportive casework duties at the Day Reporting Center which is maintained for administrative use as an alternative to custody, suspensions and independent study, so that youngsters continue in their studies and do not have an excess of unstructured free time.

Any probationer or ward who is attending regular school is assigned to a caseload for supervision. The probation officers monitor performance and progress and partner with the schools of attendance to enhance the likelihood of each minor's success, increasing attendance, academic performance and involvement in extracurricular activities. Information sharing is maintained on a daily basis since the officers are assigned to specific schools; and, where possible, are housed therein. In keeping with the "One Stop Shop" concept, the officer's presence on campus also allows for earlier interventions in the lives of students who have not yet been formally referred to the justice system.

By maintaining a place in the community, the officers are able to partner with local law enforcement and take part in local activities as well as share information and effort with local resources. That too is done on a regular basis since the officers are readily available to those agencies and community organizations. By sharing information and activities, we believe probation and law enforcement are effecting safer schools and dealing more effectively with gang activity.

Caseloads as of June 30 <sup>th</sup>	<b><u>2003/04</u></b>
Merced (2 officers)	151
Atwater and Delhi	149
Los Banos (2 officers)	136

**Dos Palos Schools Officer Program** is designed to be a collaborative effort between the Probation Department and the Dos Palos Unified School District. This program places a probation officer in the school system to supervise juvenile probationers attending the district's campuses, as well as provide prevention and intervention services to those students who exhibit at-risk behaviors such as truancy, tardiness, detention and poor academic progress. The probation officer participates in school programs and teams with the campus resource officer. The officer is also available to the general community to provide outreach services. The school district provides an office and the basic office equipment for this probation officer.

Caseload as of June 30 <sup>th</sup>		
<b><u>2001/02</u></b>	<b><u>2002/03</u></b>	<b><u>2003/04</u></b>
45	33	29



A collaborative effort between the probation department and the Child Advocates of Merced County made up the final program in this Multi-agency plan. The **Mentoring Program** provided mentors to be role models working with juvenile probationers to encourage and guide them into more positive lifestyles. The mentors were successful adults in the community who volunteered for the program. The Child Advocates program hired a Coordinator to recruit, train, assign and supervise the volunteer mentors.

During 2003/04 there were a total of nineteen juveniles in the program. Two are still in the program, ten completed the program and 7 did not complete. This program has now run its course and is no longer operating with probation support. The Child Advocates of Merced County still advocate for the juveniles continuing in the program.

Number of Juveniles in Mentoring Program

<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>
13	23	19

# TRAINING

## TRAINING

In November of 1980, the Board of Supervisors approved Merced County's participation in the State-funded Board of Corrections, Standards and Training for Corrections Program (STC) by which counties are subvented at an annually determined rate per eligible employee for the costs of training Probation and Juvenile Hall employees. All subvented funds were eliminated in the 2003/04 State budget process

Listed on the following pages are the training courses, seminars, workshops and conferences attended by Probation and Juvenile Hall staff during 2003/04.

### TRAINING 2003/04

<u>DATE</u>	<u>COURSE TITLE</u>	<u>NUMBER OF PARTICIPANTS</u>
	Multidimensional Treatment Foster Care Dev.	
07/01/03	Team Training – Part 2	1
07/10/03	Probation Officer Core	1
07/15/03	Management – Personnel Issues	6
07/16/03	Street law's Parents & the Law	5
07/24/03	Firearms Training and Qualification	26
07/28/03	Mental Health Services of Minors in Custody	8
07/31/03	Mental Health Services of Minors in Custody	9
07/29/03	Probation Searches & the Law	21
08/05/03	Mental Health Services of Minors in Custody	5
08/20/03	Interpersonal Communication Skills	6
08/21/03	Firearms Training and Qualification	21
08/29/03	Firearms Instructor	1
09/04/03	Character Counts	4
09/11/03	Juvenile Division Quarterly Procedural Training	25
09/18/03	Firearms Training and Qualification	23
09/25/03	Protocol Report and Case Plan	9
09/25/03	New Legal Issues You Need to Know	1
09/25/03	Public Meeting Law & Public Records Act Review and Update	1
09/26/03	832 PC Arrest	4
09/30/03	Juvenile Corrections Core	3
10/10/03	CAPIA Conference	1
10/23/03	Firearms Training and Qualification	22
10/28/03	Community First Aid & Safety	11
10/29/03	Community First Aid & Safety	15
10/31/03	PBMA Annual Training Conference	1
11/03/03	Interpersonal Communication Skills	3
11/05/03	Cal Gang Read Only Class	2

<u>DATE</u>	<u>COURSE TITLE</u>	<u>NUMBER OF PARTICIPANTS</u>
11/13/03	Restitution Collection by the D. O. C.	33
11/19/03	First Aid Safety & CPR Instructor Course	2
11/19/03	Firearms Training and Qualification	9
11/20/03	Firearms Training and Qualification	13
11/20/03	New Selection Exam Training and Briefing	3
12/02/03	Tactical Negotiations & Conflict Resolution	6
12/03/03	Arrest, Control & Restraint Tactics	6
12/04/03	Chemical Agents & OC Pepper Spray Defense	6
12/06/03	Celebrating California's Juv. Cr. Calendar	1
12/09/03	CPOC Winter 2003 Legislative Update	1
12/10/03	CPOC Winter 2003 Statewide Update	1
12/17/03	CAMP Critique & Planning Conference	1
12/17/03	832 PC Firearms Training & Qualification	2
12/18/03	Firearms Training and Qualification	19
January 04	Alcohol & Drug Awareness Training Seminar	85
01/14/04	Juvenile Division Quarterly Procedural Training	22
	Facts for Families/Depression in Children &	
01/16/04	Adolescents	4
01/22/04	Firearms Training and Qualification	24
02/03/04	Credits	12
02/06/04	Weaponless Defense Instructor Training	2
02/06/04	Prop. 36 – Making it Work	1
02/12/04	Chemical Agents Instructor	1
02/19/04	Firearms Training and Qualification	22
02/20/04	PC 832–Part 1–Level III Module Form at	7
02/24/04	Documentation/HIPAA Training	2
02/24/04	Adult Law/Case Law Update	15
02/25/04	Juvenile Law/Case Law Update	21
03/04/04	Probation Searches & the Law	27
03/04/04	Courtroom Testifying	28
03/09/04	CPOC Early Spring 2004 Legislative Update	1
03/17/04	PC 832 Laws of Arrest	4
03/18/04	Firearms Training and Qualification	23
03/23/04	Use of Firearms – Standard Practice Review	18
03/25/04	Active Shooter: Rapid Tactical Deployment	1
03/26/04	832 PC Arrest	4
03/26/04	STC Supervisor Core	3
03/31/04	Keys to Inmate Management	1
04/06/04	Juvenile Corrections Core	8
04/09/04	Leadership for the Trng. Mgr. in Changing Times	1
04/20/04	Community First Aid & Safety	22
04/22/04	Firearms Training and Qualification	19
04/27/04	Adult Protective Services Overview	6
04/27/04	Tactical Negotiations & Conflict Resolution	15

<u>DATE</u>	<u>COURSE TITLE</u>	<u>NUMBER OF PARTICIPANTS</u>
04/28/04	Arrest, Control & Restraint Tactics	16
04/29/04	Chemical Agents & OC Pepper Spray Defense	16
04/30/04	Security Electronics Training	3
05/03/04	Probation Case Plan Training – Division 31	3
05/05/04	Mistake-Free Grammar & Proofreading	1
05/07/04	Criminal Street Gangs–Prosecuting Gang Cases & Gang Statutes	8
05/10/04	California Initiatives Training	5
05/18/04	Community First Aid & Safety	22
05/18/04	CPOC Late Spring 2004 Legislative Update	1
05/20/04	Firearms Training & Qualification	21
05/27/04	Juvenile Division Quarterly Procedural Training	22
06/02/04	Weaponless Defense/OC Update Training	29
06/18/04	Armed Probation Officer Academy	9
06/18/04	Ethics in Public Service	7
06/18/04	PC 832 Arrest	4
06/22/04	Child Health & Disability Prevention Program Trng.	8
06/24/04	Transition & Orientation Training	15
06/30/04	Transition & Orientation Training	1

# FINANCIAL

## FINANCIAL STATEMENT

	<u>FY 99/00</u>	<u>FY 00/01</u>	<u>FY 01/02</u>	<u>FY 02/03</u>	<u>FY 03/04</u>
<u>Expenditures by Budget Unit</u>					
Probation	\$3,455,798	\$3,610,795	\$5,170,331	\$5,819,133	\$5,678,095
Juvenile Hall	1,339,052	1,389,803	\$1,846,756	\$2,348,321	\$4,416,798
Total Expenditures	\$4,794,850	\$5,125,390	\$7,017,087	\$8,167,454	\$10,094,893
<u>Revenue</u>					
Juvenile Traffic Fines	\$0	\$0	\$0	\$0	\$0
Fees	67,540	65,073	77,180	104,042	180,432
Mandates	62	329	224	0	0
Realignment	227,604	282,393	305,293	320,801	338,733
Proposition 172	521,183	568,796	543,489	577,004	624,745
Title IV-E	538,494	624,000	720,108	830,627	713,774
TANF	263,952	155,485	245,491	245,490	349,330
SB933-Group Home Visits	12,836	20,669	24,041	39,014	43,632
JJCPA	0	0	801,459	762,666	800,856
Juvenile Hall/Camp Reimbursements	84,465	96,342	69,287	106,060	97,997
Program Funds	303,873	359,823	498,161	863,380	660,693
Training	30,500	32,750	36,928	47,152	7,009
Other	104,002	173,469	2,033	3,264	103,705
Total Revenue	\$2,154,511	\$2,379,131	\$3,323,694	\$3,899,500	\$3,920,906
<u>Net County Cost</u>	\$2,640,339	\$2,746,259	\$3,693,393	\$4,267,954	\$6,173,987
<u>Percentage</u>	55.06%	53.58%	52.63%	52.26%	61.16%